

Porterville College FACILITIES MASTER PLAN 2023-2028 Approved by Board of Trustees - June, 2024

PORTERVILLE COL



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ACKNOWLEDGEMENTS

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- Fernando Jimenez, Executive Director, Maintenance & Operations
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BOARD OF TRUSTEES

- Mr. Romeo Agbalog, President
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- Mrs. Nan Gomez-Heitzeberg, Clerk
- Mr. Jack Connell
- Mr. John S. Corkins
- Mr. Yovani Jimenez
- Mrs. Kay S. Meek
- Gian Gayatao, Student Trustee

The College and the planning team would also like to express thanks to the community for their participation, support and valuable feedback during the planning process.



LETTER FROM THE PRESIDENT



The 2023-28 Facilities Master Plan was crafted through a thorough and inclusive process that actively involved the College's diverse constituencies. This plan builds upon the progress of projects proposed in the 2018 FMP, providing continuity for some projects while adapting to the institution's evolving realities, notably influenced by the 2020-22 COVID-19 pandemic.

Responding to emerging trends in teaching modalities and anticipating the community's workforce needs over the next eight to ten years, this new plan addresses potential shifts in space utilization and incorporates new academic programs. The Kern Community College District Facilities Department provided guidance and support at the district level throughout the planning process. The Porterville College Council, representing various committees within PC's collegiate consultation structure, including

faculty, staff, students, and administrators, played a pivotal role as the primary working committee closely involved in developing and reviewing this document. Their contributions and those of other participants were instrumental in shaping the success of the facility's master planning process. A unified team of educational and facilities planning consultants collaboratively prepared the educational and facilities

master plans through an integrated process. Our teams received valuable technical assistance from the College Brain Trust and their partners at the Lionakis Group, who provided architecture, engineering, and planning expertise.

Throughout the planning process, various dialogue avenues were utilized, including one-on-one interviews, presentations, open forums, and listening sessions, to ensure stakeholders' voices were heard and considered. PC College Council thoroughly reviewed and approved the document before recommending it to the Board of Trustees for final adoption.

Whenever feasible, stakeholders were engaged in joint educational and facilities planning interviews and forums, fostering a holistic perspective that recognizes the intrinsic link between the quality of the campus environment and student success.

Dr. Claudia Habib President

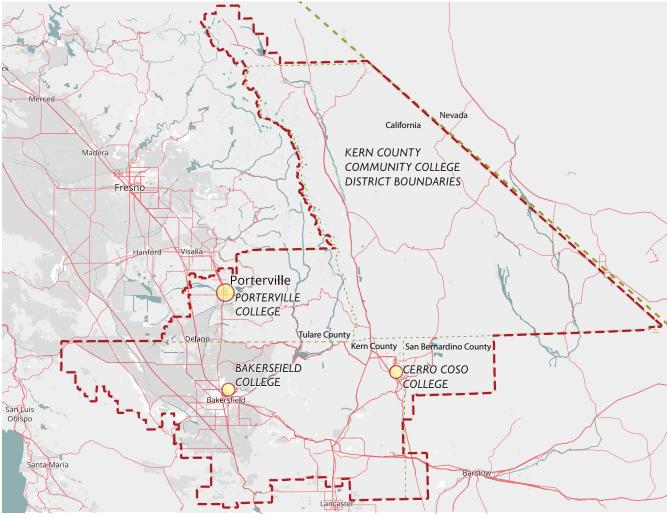


ABOUT PORTERVILLE COLLEGE

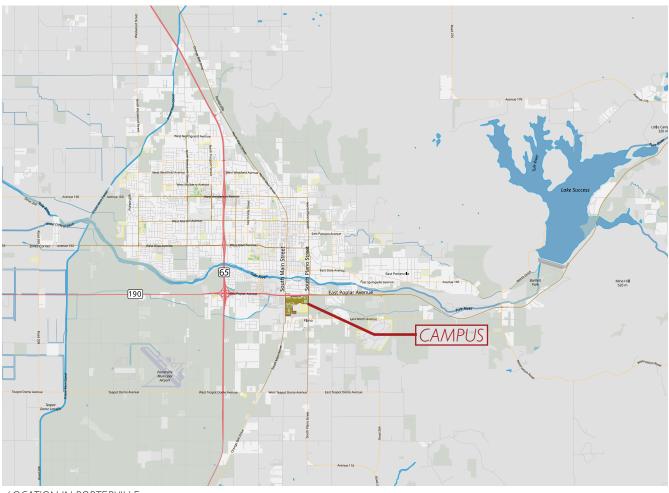
Porterville College is located in the city of Porterville at the base of the High Sierra Mountain Range in southern Tulare County, California. The college was established in 1927 and joined the Kern County Community College District in 1967.

The College is the northernmost campus in the KCCD and serves an area of 24,000 square miles that houses about 90,000 persons. The College currently serves over 4,256 students each year

The campus covers approximately 85 acres and provides a full range of core academics, transfer programs, nursing and technical programs, as well as mentoring and internship programs with numerous academic and research partners.



LOCATION IN KERN COUNTY COMMUNITY COLLEGE DISTRICT



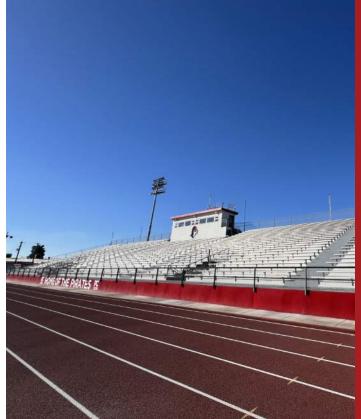
LOCATION IN PORTERVILLE

This Master Plan document is a useful tool that will enable Porterville College to evaluate and update its current and future goals for the next 5 years. The purpose of the Facilities Master Plan (FMP) is to provide a guide for future campus development. The objectives of the FMP are as follows:

- Evaluate, on a macro level, existing facilities qualitatively for the purpose of identifying the extent of renovation required to provide cost efficient and serviceable buildings to meet educational needs.
- Evaluate existing facilities quantitatively for the purpose of evaluating the efficient utilization of space to meet educational needs.
- Compare the current work at the campus with the planned projects and timeline of the ongoing masterplan.
- Develop a plan that addresses facility modifications, renovations and expansions that support the goals of Porterville College and its educational needs.



OVERVIEW



OUR MISSION

With students as our focus, Porterville College provides our diverse local communities quality education that promotes intellectual curiosity, personal growth, and lifelong learning, while preparing students for career and academic success. In support of our values and philosophy, Porterville College will:

- Provide quality academic programs to all students.
- Provide comprehensive support services to help students achieve their personal, career and academic potential.
- Prepare students for transfer and success at four-year institutions.
- Provide courses and training to prepare students for employment or to enhance skills within their current careers.
- Provide comprehensive support systems tailored to each student's skill level.
- Recognize student achievement through awarding degrees, certificates, grants, and scholarships.

OUR VALUES

- **Participation** fostering and encouraging the involvement of staff and students in campus activities and the various aspects of the College decision-making process.
- **Integrity** holding one another accountable and remaining transparent by adhering to the highest academic and professional standards.
- **Respect** treating each other with respect, trust, and dignity.
- Adaptability nurturing and supporting exploration of innovative ideas, programs, and services to enhance our service to the community.
- **Teamwork** working together to encourage input and dialogue in a collegial and cooperative manner.
- **Equity** Supporting students in achieving their full educational potential regardless of race, ethnicity, age, gender, gender identity, sexual orientation, immigration status, religion, ability, culture, and learning modality.
- Success Striving to continually support students in achieving their academic, career, and personal goals.

OUR PHILOSOPHY

In support of our mission and values, Porterville College will base its decisions and actions upon the following beliefs:

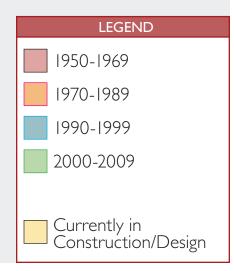
- All students at Porterville College will be treated with respect and dignity regardless of who they are or the goals they have established for themselves.
- Porterville College will provide the best possible service to its students in order for them to meet their individual academic or vocational goals.
- Porterville College will encourage innovation, creativity, and new ideas and will support professional development opportunities.
- As an integral part of the community, Porterville College will develop and enhance partnerships with schools, colleges, universities, businesses, and communitybased organizations to respond to the educational, workforce, and economic development needs of the region.
- As an integral part of the Kern Community College District, Porterville College will participate in and be actively involved with all district-wide committees and governance structures.



CAMPUS DEVELOPMENT HISTORY



BLDG	BUILDING NAME	YEAR BUILT	RENOVATIED
AC	Academic Center	1991	
FA	Fine Arts	1960	1993
CA	Communications Arts	1966	
SC	Student Center	1967	
GYM	Gymnasium	1965	
FIT	Fitness Center	1959	1974
SM-SS	Science, Mathematics, Social Sciences	1976	
LIB	Library	2007	
LRC	Learning Resource Center	1980	
TI	Trade and Industry	1963	
CE	Career Education	1955	2009
M&O	Maintenance and Operations	1973	
EVT	Electric Vehicle Technology	1976	
GR	Grounds	1990	
VS	Vehicle Storage	1992	
GH	Greenhouse	1980	
INN	Innovation Center	2005	





EXISTING CAMPUS PLAN



Upcoming New and Renovated Facilities

BLDG	BUILDING NAME							
AH	Allied Health							
MCC	1CC Multi-Cultural Center							
AC (part)	Career Center change of use							
AF	AF New Athletic Fields							
New Road (Triunfo) and College Ave re-route								

Existing Facilities

BLDG	BUILDING NAME								
AC	Academic Center								
FA	Fine Arts								
СА	Communications Arts								
SC	Student Center								
GYM	Gymnasium								
FIT	Fitness Center								
SM-SS	Science, Mathematics, Social Sciences								
LIB	Library								
LRC	Learning Resource Center								
TI	Trade and Industry								
CE	Career Education								
M&O	Maintenance and Operations								
EVT	Electric Vehicle Technology								
GR	Grounds								
VS	Vehicle Storage								
GH	Greenhouse								
INN	Innovation Center								





FACILITY CONDITION INDEX



BLDG	BUILDING NAME	FCI*
AC	Academic Center	64.69%
AH	Allied Health	0.00%
FA	Fine Arts	56.79%
	Art Gallery	125.05%
CA	Communications Arts	52.71%
SC	Student Center	64.35%
GYM	Gymnasium	63.13%
FIT	Fitness Center (Partially Renovated)	50.35%
Gym	Gymnasium	63.13%
SM-SS	Science, Mathematics, Social Sciences	59.22%
LIB	Library	10.16%
LRC	Learning Resource Center	54.30%
TI	Trade and Industry	107.20%
CE	Career Education	106.88%
M&O	Maintenance and Operations	164.23%
EVT	Electric Vehicle Technology	36.76%
GR	Grounds	101.82%
VS	Vehicle Storage	101.82%
GH	Greenhouse	124.77%
INN	Innovation Center	6.15%
MCC	Multi-Cultural Center	0.00%

*Facility Condition Index (FCI):

The Cost of all of a facility's deficiencies versus the facility's replacement value, which provides an approximate estimate of the facility's condition.

The higher the FCI percentage, the more expensive a renovation to the facility would be.





VEHICULAR CIRCULATION AND PARKING

Concerns found in the 2018 masterplan are currently being addressed with a re-alignment of college avenue that connects to a new road to the south, Triunfo Ave. This south road will be the main connection to the new athletic facilities being developed in the south side of campus.

The parking at the front of campus is still accessible from College Avenue in the east and Main St in the West, but College Avenue is broken to allow a safe and welcoming pedestrian crossing between the campus center and stadium. This crossing is further developed into a welcoming entry plaza later in this FMP. This front entry parking will also be where electric vehicle charging and bike parking will be located.

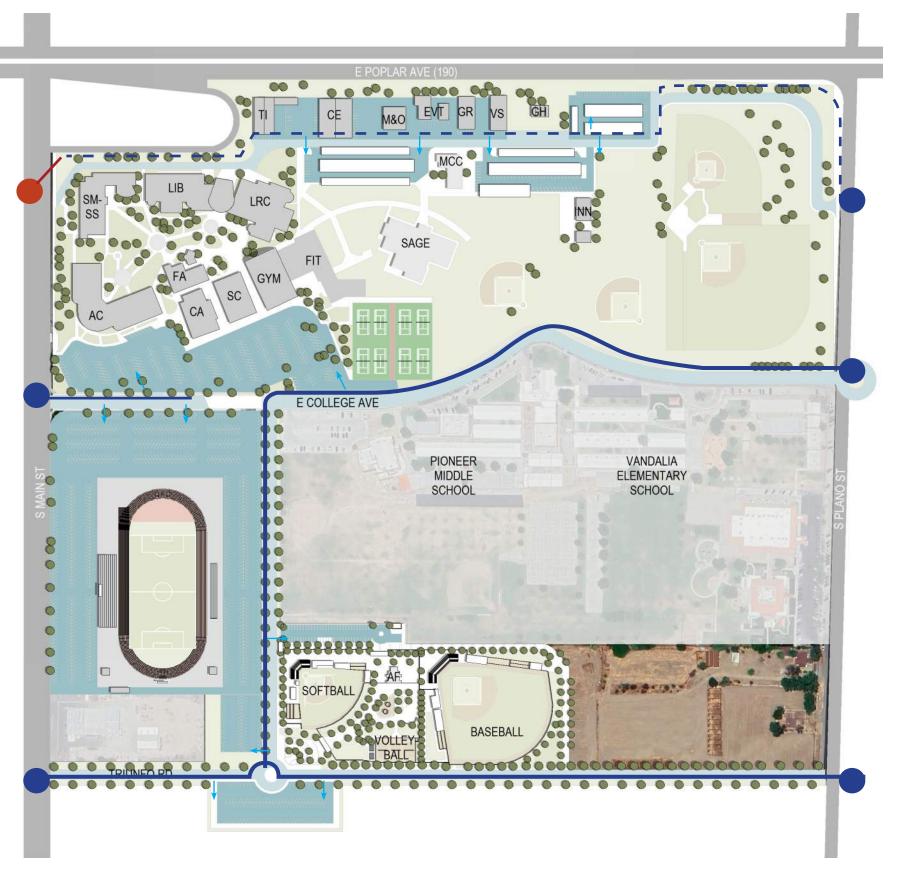
The North side of the site is mainly accessed for maintenance and operations, though there are substantial parking areas already in place. With new planned projects in this FMP expanding into the East of the site, the vehicle access and parking on this end will have to be considered. The current road is also not fully continuous, as the west end is gated to be used only for emergency vehicles.



FUTURE CONSIDERATIONS FOR MORE BIKE PARKING

ELECTRIC VEHICLE CHARGING STATIONS





SAFETY

During the forum, there were several comments made regarding campus safety. One of the main concerns was over site lighting. Many locations around campus did not have adequate lighting, especially in the east half of the campus, behind the fitness center, and by the stadium. The new allied health building is already atarting to address these issues. The new facility will start to bring more site lighting into the east of camus, though it is important to continue this development with future projects.

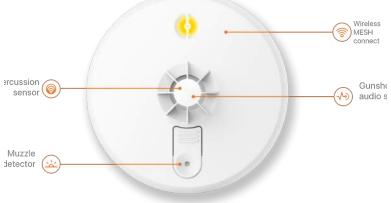
Another concern was for the need for security cameras around campus. The college is already installing/installed an amber box system for detecting gunfire. Security cameras and emergency call boxes were discussed as additional preventitive security measures. These will become especially necessary when student housing is added to the campus, increasing the time students will be on site.

The current security was also discussed. While the current facilities, located in the west end of campus in building SM-SS are adequate for the campus as it is, more development of the east of campus, especially the student housing, may call for a more central location in the future.





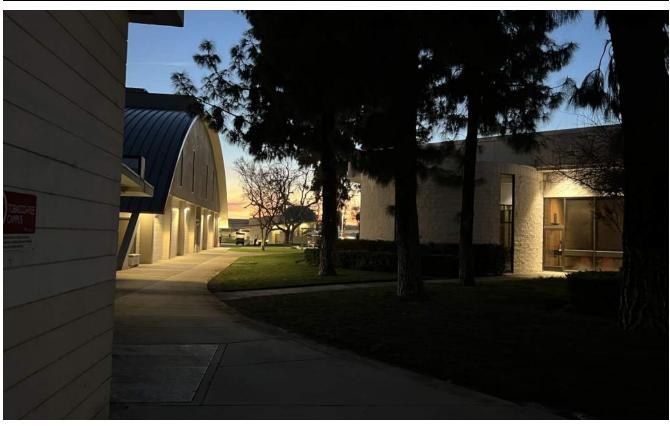
EMERGENCY CALL BOXES



AMBER BOX SYSTEM FOR DETECTING



INCREASED SECURITY



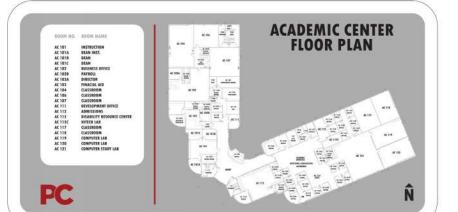
WAYFINDING

The wayfinding goals of the college campus are centered around creating a seamless and intuitive navigation experience for students, faculty, and visitors. Through clear signage, maps, and accessible information, the aim is aim to empower individuals to easily locate buildings, classrooms, amenities, and points of interest with ease. Additionally, incorporating universal design principles ensures that our wayfinding system accommodates diverse needs and abilities. By enhancing spatial awareness and promoting efficient travel routes, the wayfinding initiatives strive to foster a sense of belonging and confidence in navigating the campus environment. Ultimately, the goal is to facilitate a positive and enriching experience for all who traverse the campus pathways. campus pathways.





STADNARD NEW AND EASY TO READ CAMPUS MAP



STANDARD BUILDING MAPS

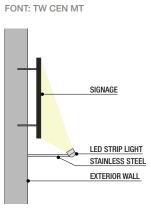


FRONT-LIT BUILDING SIGNAGE

CAMPUS MAP WITH LIGHTS

ACADEMIC CENTER				
SCIENCE AND MATHEMATICS				
LIBRARY				
LEARNING RESOURCE CENTER				
FITNESS CENTER				
GYMNASIUM				
STUDENT CENTER				
COMMUNICATION ARTS				
ARTS GALLERY				
FINE ARTS				
TRADE & INDUSTRY				
CARREER TECHNOLOGY				
TECH STORAGE SHED				
MAINTANANCE & OPERATIONS				
HEALTH CAREERS				
CHILD DEVELOPMENT CENTER				
	الكار م		100	
	SCIENCE AND MATHEMATICS LIBRARY LEARNING RESOURCE CENTER FITNESS CENTER GYMNASIUM STUDENT CENTER COMMUNICATION ARTS ARTS GALLERY FINE ARTS TRADE & INDUSTRY CARREER TECHNOLOGY TECH STORAGE SHED MAINTANANCE & OPERATIONS HEALTH CAREERS	SCIENCE AND MATHEMATICS LIBRARY LEARNING RESOURCE CENTER FITNESS CENTER GYMNASIUM STUDENT CENTER COMMUNICATION ARTS ARTS GALLERY FINE ARTS TRADE & INDUSTRY CARREER TECHNOLOGY TECH STORAGE SHED MAINTANANCE & OPERATIONS HEALTH CAREERS	SCIENCE AND MATHEMATICS LIBRARY LEARNING RESOURCE CENTER FITNESS CENTER GYMINASIUM STUDENT CENTER COMMUNICATION ARTS ARTS GALLERY FINE ARTS TRADE & INDUSTRY CARREER TECHNOLOGY TECH STORAGE SHED MAINTANANCE & OPERATIONS HEALTH CAREERS	SCIENCE AND MATHEMATICS LIBRARY LEARNING RESOURCE CENTER FITNESS CENTER GYMNASIUM STUDENT CENTER COMMUNICATION ARTS ARTS GALLERY FINE ARTS TRADE & INDUSTRY CARREER TECHNOLOGY TECH STORAGE SHED MAINTANANCE & OPERATIONS HEALTH CAREERS

CAST METAL LETTERS



PEDESTRIAN CIRCULATION

Once realignment is done a walking mall is provided from parking include housing. Porterville College's original campus has a lovely central courtyard that creates a protected environment. The growth of the campus as it moves east should replicate this central courtyard design to connect the entire campus.





PLANNING PROCESS





PROCESS AND TIMELINE

PORTERVILLE COLLEGE FMP SCHEDULE Updated: 4/8/2024

KEY DATES	Ν	NOVE	MBEI	R	DECEMBER		DECEMBER			CEMBER			JANUARY			FEBRUARY			MARCH				AP		APRIL		MAY				JUNE			JULY	
November 30 2023							F																												
Weekly							С	>																											
March 6th, 2024							L																												
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January 15th - 17th, 2024							D																												
January 29th and 30th, 2024							Α	\																											
January 29th, 2024							Y																												
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April 9th 2024							B	3																											
April 15th 2024							R																												
May 6th 2024							E																												
June 2024							A																												
July 2024							K																												
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I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I</td>	November 30 2023 Image: Constraint of the constraint o	November 30 2023 I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I	November 30 2023 Image: Control of the control of	November 30 2023 Image: Constraint of the constraint o	November 30 2023 I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I	November 30 2023 I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I 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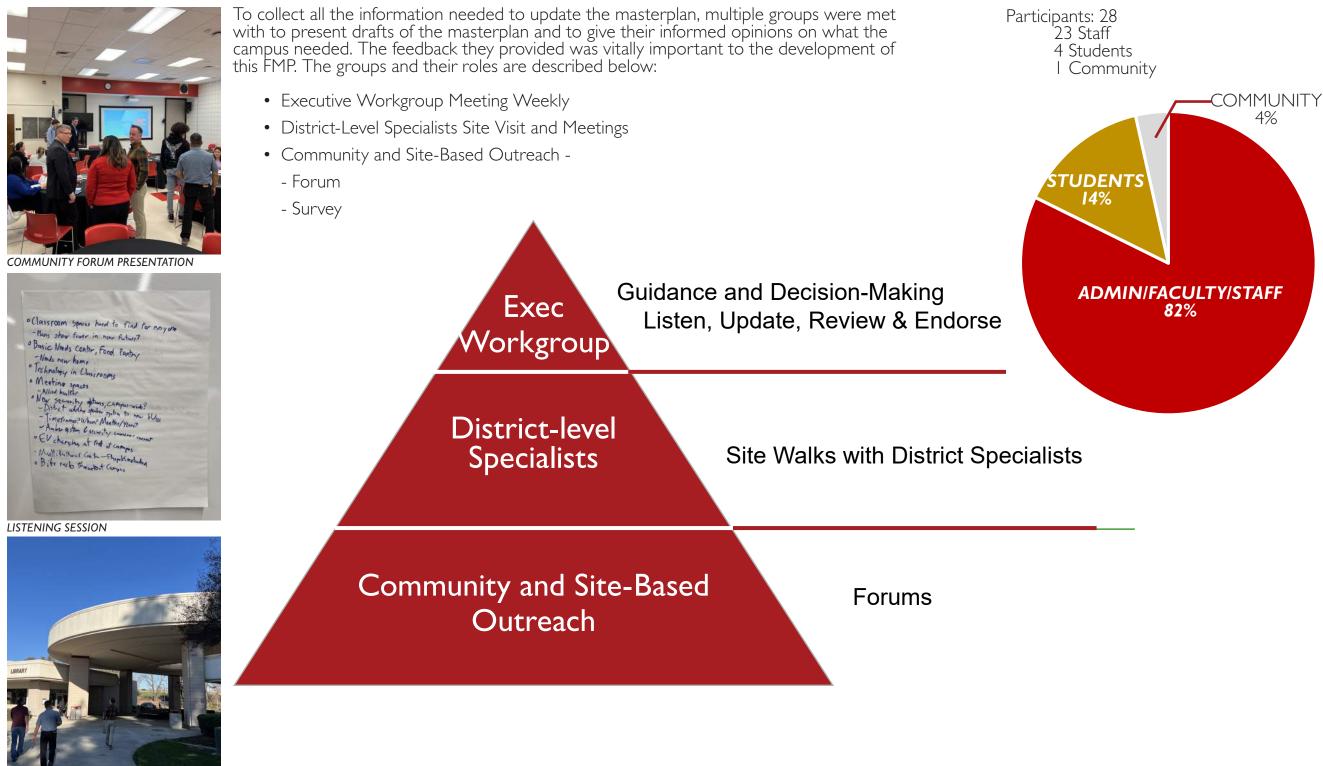
The process of developing the FMP includes several important steps. To clearly understand the goals and desired direction for the Master Plan, significant input, and planning guidance from all levels of the campus community was vital to its development. The following groups were an integral part of the process:
Core Group/Steering Committee – comprised of District and College leadership and Facilities staff, this group provided helpful guidance and decision making throughout the FMP process. See Appendix X for meeting

- minutes.
- Planning Group acting as liaisons for the campus community, this group is comprised of key staff members that know the day-to-day operations of the College.

In addition to regular meetings with the groups noted above, the planning team received valuable input from a variety of other groups and resources:

- College and Community Forum the purpose of the forums was to bring the College and local community together to provide an open outlet to exchange information, to expand on developing ideas and views, and to promote discussion regarding the current and future needs of the College and community. See Appendix X for a copy of the presentations and Appendix X for meeting minutes.
- Data Collection and Analysis the design team worked on the collection and analysis of additional data simultaneously with the stakeholder meetings described above. Listed below is a sampling of the additional resources and activities which provided further input to the FMP.
 - Porterville College Strategic Plan
 - Porterville College Educational and Facilities Master Plan
 - Site tours, photos, and electronic plans of existing buildings

PARTICIPATION

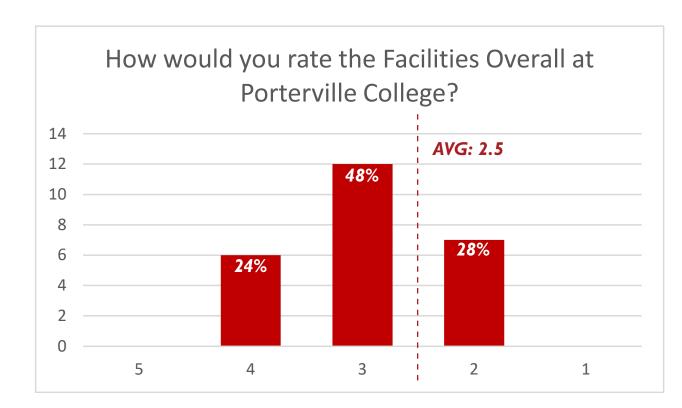


SITE VISIT WITH DISTRICT SPECIALISTS

FORUM SURVEY PARTICIPATION

SURVEY

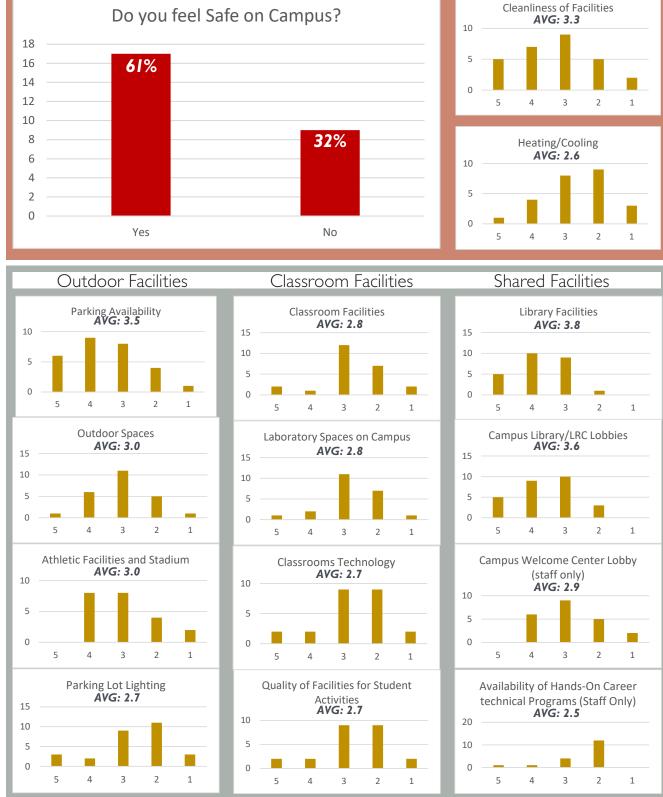
A survey was shared at the forum presentation that asked participants to rate 15 areas on a scale of 1 to 5. There were also several yes or no and free response questions. Some of the questions were unique to either the Students, Community, or Staff groups. Key takeaways from the surveys are shown here.

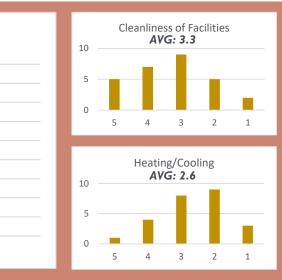


FREE RESPONSE FREQUENT COMMENTS

- More Collaborative/Activity Spaces needed
- More Offices, Private offices needed
- Technology Upgrades
- Security (Phones, Cameras, Lights, Locks)
- Lighting needed
- Larger/Updated Arts Spaces
- Re-painting exteriors
- Flexible Layouts/Furniture
- Signage Needed throughout campus







FORUM / LISTENING SESSION

NOTEBOARD OF COMMENTS DURING LISTENING SESSION

Porterville FMP-Forund

- · Amphitheatrer
- -Outdoor, Community
- ·Baseby 11/Aquatic (tr
- Support buildings · Spots filled by other uses from 2018 Arts center Uses
- · Softball Neft, BB right, Volley ball · Comm. / Fire Arts?
- Definitely Lacker Rooms
- -Divider in RRS

- OTrade & Industry buildings -definitily needs focus -bond required for CTE demos the sympt blogs · Health Services, Nuse - not seen in Alliner Hota -24 hr virtual phtform "College Ave on west side? · Amot on to parking / drap off " My iti-cultural Ctr-e sports pations -grants quailable -clubs space Efficience study for HVAC

- · Classroom Spaces hard to find for everyone
- Plans show fewer in near future?
- · Basic Needs Center, Food Pantry -Nords new home
- · Technology in Classrooms

- Ichnology in Chastrophy
 Meeting spaces
 Milich healther
 New security oftens, Compusavide?
 District addies shather system to new bioless
 Timeframe? When? Manther/Years?
 Amber astern Esservity conners commuted

 - · EV charsing at first of compus
 - · Multitultural Contra-Floppklastuded · Bite rack throughout Compus

o Storage is running out everywhere

- o Student housing brings 24/7 security nucls - currently using a small spener, sechided
- -dedicated central Benutification of compus
- -Trees - Walking Meetings
- Steen Sernjen and Kinn Ulin Allin Hults 2 Shotnet huning Janpase op Inzy, lighting benches (sechada) potentica (gewalen, other geda · Capitoria needs revamp
- O Garners when number by clubs O E-bike changing O Never bills are only 1-story?

· Porterville City Library partnership

- Very close, community Stadium supports community too. Spaces than shown needed
- Lockers, BR, For shool & comm. Student Athlete support for vibil - Modical/First Ad/Separation
- -Dress/Shower -Rivally secontion

Vameson Stadium swap aut

Security phono

- Furgiture - but Blogs meet outdated

More office spices - internent Spices a district office presentation to come

NW & NE corner security blind spots Wide of stadium site lifting

· Classroom Space, hard to find - techno by outdeted

"Soc. Sci/Emplish spread ou

- humanifics bldg - Currently in Sci & Math Alda

· Lighting, site lighting, at IVE site by Janou CTA - Also LAIC orly really dot

-Water (Lishtning) = Welcome Center, An3 from 2018





LISTENING SESSION COMMENTS AND QUESTIONS

 Outdoor Amphitheater, Community Connection Baseball/Aquatic Center needs more support than shown • New Arts buildings needed -More office space -Current Buildings Outdated -Rehearsal Space - Big Community Connections - Still need central location - Theater central point, speakers/performances, Can incorporate into public entry • What is getting upgraded in Fitness center? Ans-Locker Rooms and Restrooms • Connection/partnership with new city library? • Stadium Stupport Spaces, need more - Lockers, restrooms, both for school and community - Athlete support (Medical, first aid, separation, dress/shower) - Weather Protection • Welcome center, new/upgrade • Trade and Industry Buildings definitely need replacement. (Need to be removed for CTE Bond?) Health Services Multi-Cultural Center - E-sports opportunity? Club spaces within facility - Flagpole for people to raise nationality/identity flags privately • Site lighting needed multiple places -East side of site by Innovation Center - Learning resource center -Stadium Blindspots • Classroom and Office spaces hard to find. Need spaces for meetings -Social sciences/English spread around campus - Give math spaces back when english gets new spaces • Basic Needs center, food pantry needs new home • Security - Phones around site - Dark areas around site - Larger and more central Security office location - District is adding speaker system to new buildings - Student Housing will bring 24/7 security needs • EV charging at front of campus needed • More Bike racks needed, E-bike charging Campus Beautification (trees, gardens, outdoor meeting spaces, benches, lighting) Cafeteria revamp • New buildings mostly 1-story? -Ans- Site conditions (clay) make multi story difficult • Flip Student housing and CTE in plan? • Create an instructional corridor through the middle of the northern campus and an athletic corridor through the south



OVERVIEW

The Porterville College Educational Master Plan 2023-2028 is a comprehensive document that outlines the vision and goals for the College's instructional programs, student support services, facilities, technology, and staffing over the next five years. The plan aligns with the Kern Community College District Strategic Plan, the California Community College Chancellor's Office (CCCCO) Vision for Success and Vision 2030 Goals, and Porterville College's Mission, Vision, and Values. The Educational Master Plan (EMP) provides the overarching structure for all institutional planning and will serve as a guide for the College's integrated planning, which includes the Facilities Master Plan, Technology Plan, Enrollment Management Plan, Guided Pathways, Student Equity and Achievement, and Career Technical Education.

The Educational Master Plan was developed through a collegial and collaborative collegewide planning process that included extensive analysis of internal and external data along with input from diverse college constituent groups and community partners. Data findings from the EMP process provide valuable input for the Facilities Master Plan, including trends in higher education public policy, trends in regional economic growth, labor market and workforce trends, revenue sources and accountability metrics, and projected population changes in the college service area.

A dedicated Educational Master Plan Task Force, which included faculty, classified staff, administrators, and student representatives, met on a regular basis from February to May 2023. The Task Force reviewed the data and constituent and community input and analyzed trends, planning assumptions, challenges, and opportunities. The Task Force, along with additional faculty and students, met in June 2023 for an all-day planning session where they worked together to develop collegewide goals and objectives. In August 2023, the EMP draft went through collegewide review, and on September 14, 2023, it was approved by the Board of Trustees.

The Facilities Master Plan (FMP) provides a graphic and narrative description of the College's infrastructure plan that supports the goals and priorities established in the Educational Master Plan, including equitable student access, engagement, and completion.





EDUCATIONAL MASTER PLAN GOALS AND OBJECTIVES

	Access to Educational and Training Opportunities to Meet the Needs of the s's Many Communities	GOAL #4: Enhance Workforce and Economic Development Partnerships
1.2 com 1.3	Provide outreach opportunities to attract and engage adult learners and erserved populations. Strengthen early college dual enrollment through intentional munication and collaboration with K-12 partners. Build flexible course schedules to meet the needs of non-traditional lents.	 4.1 In partnership with faculty and business credit and noncredit certificates to support lor opportunities for the community. 4.2 Emphasize community connections to preducational offerings with specific needs of bus 4.3 Develop pathways that bridge noncredit academic programs.
GOAL #2: Provide Manner	e Support for Student Success in Achieving Educational Goals in a Timely	GOAL #5: Foster Stronger Community Relationships
2.1	Create engaging learning environments.	5.1 Forge meaningful partnerships with cam events and services that build community enga
2.2 succ	Create targeted student support services for academic and personal tess.	5.2 Expand the role of Porterville College a
2.3	Increase student involvement beyond classroom experiences.	
2.4 tran	Increase structured collaboration with universities to support student sfer.	

GOAL #3:

Increase Student Engagement and Inclusion through Equitable and Equity-Focused Student Services and Activities

- Strengthen campus climate through inclusive engagements. 3.1
- 3.2 Support student sense of belonging and identity through cultural activities and events.
- .3 Implement Diversity, Equity, Inclusion, and Accessibility (DEIA) efforts through Equitable Services tailored to Specific Student Populations. 3.3

GOAL #6:

Strengthen Organizational Effectiveness

- 6.1 framework to enhance a campus culture of success and innovation.
- Implement sustainable enrollment practices, distribute resources 6.2 effectively, and grow intentionally.
- 6.3 Staff strategically for long-term, sustainable growth.
- 6.4 Promote proactive communication collegewide.

nt through Collaborative

ss partners, develop short-term ong-term career development

provide valuable services and align usinesses and companies.

dit course offerings into credit-based

ampus community by providing igagement.

as a community leader and partner.

Develop and implement a comprehensive professional development

STRATEGIC PLAN

GOALS & OBJECTIVES



GOALS & OBJECTIVES

Strategic Goal 1 MAXIMIZE STUDENT SUCCESS



Objective 1: Improve Onboarding of Students 🔘

	2016-17	2019-20	2021-22 Goal
% of students fully matriculated in first year	61%	66%	70%
% of students who take 15+ units in their first term	17%	28%	35%
% of students who take 30+ units in their first year	14%	21%	30%
% of students who enrolled in college-level English in first year	53%	78%	90%
% of students who enrolled in college-level math in first year	44%	59%	80%
% of students who enrolled in college-level English & math in first year	35%	54%	72%

Objective 2: Increase Student Engagement 🖽

CCSSE Benchmark Scores	2014	2017	2022 Goal
Active & Collaborative Learning	53.6	49.8	52.0
Student Effort	55.1	54.1	No Goal Set
Academic Challenge	55.6	55.2	No Goal Set
Student-Faculty Interaction	49.7	50.7	52.0
Support for Learners	57.6	56.2	No Goal Set

Specific CCSSE Questions	2014	2017	2022 Goal
Asked questions in class/contributed to class discussions	54.3%	54.6%	60.0%
Number of books read on your own	18.0%	18.6%	20.0%

Extracurricular Activities	2019-20	2021-22 Goal
# of active clubs	10	11
Total sports offered	8	10
Total unique student-athletes	99	150

NOTE: This document displays icons next to each objective representing which of the 4 Pillars of Guided Pathways and which California Community College Vision for Success goal each objective corresponds with. See page 2 for a key to these icons.

Objective 3: Improve Completion of Momentum Points 🕎

	2016-17	2019-20	2021-22 goal
Fall-to-spring persistence	76%	78%	No Goal Set
Fall-to-fall persistence	59%	54%	No Goal Set
Completion of college-level English in first year	38%	48%	60%
Completion of college-level math in first year	28%	37%	50%
Completion of college-level English & math in first year	21%	29%	40%
Objective 4: Improve Completion Rates 🕜 👔 🍈			
	2016-17	2019-20	2021-22 Goal
# students receiving associate's degrees	372	622	684

students receiving certificates of achievement

Average # units per associate's degree recipient

1st-time student cohort award within 3 years

1st-time student cohort transfer within 3 years

1st-time student cohort award or transfer within 3 years









2016-17	2019-20	2021-22 Goal
372	622	684
65	79	88
90	83	79

Fall 2013	Fall 2016	Fall 2019
12%	22%	25%
14%	19%	22%
20%	26%	30%



GOALS & OBJECTIVES

Strategic Goal 2 REDUCE EQUITY GAPS



Objective 1: Improve Onboarding of Students 🚯

We are committed to narrowing equity gaps wherever they exist. For this plan, we focused on the data items from goal 1, objectives 1, 3, and 4. We examined equity data for each of the items coming from our Student Success Dashboards, with a focus on gender, ethnicity, First Generation status, and where data were sufficient, DSPS participation. In some cases, equity gaps were small, inconsistent, or nonexistent, so no goals were set. In most others, we set a target of reducing existing gaps by approximately half. So, if there is an existing gap of 10 percentage points, we would usually set a target of 5 percentage points by the time the next plan is created. What you see below is a list of metrics examined, the percentage point gap existing in the most recently available data and the target set for improvement. in the most recently available data, and the target set for improvement.

Gender		2019-20	2021-22 Goal
Data show the percentage point	% of students who take 15+ units in their first term	NA	NA
gap between women and men,	% of students who take 30+ units in their first year	5	2
where women have the higher	% of students who enrolled in college-level English in first year	5	2
rates for each metric.	% of students who enrolled in college-level math in first year	4	2
	% of students who enrolled in college-level English & math in first year	4	2
Ethnicity			
Data show the percentage point	% of students who take 15+ units in their first term	NA	NA
gap between White and	% of students who take 30+ units in their first year	NA	NA
Hispanic students, where White	% of students who enrolled in college-level English in first year	NA	NA
students have the higher rates for	% of students who enrolled in college-level math in first year	4	2
each metric.	% of students who enrolled in college-level English & math in first year	NA	NA
First Generation			
Data show the percentage point	% of students who take 15+ units in their first term	12	3
gap between non-First Generation and	% of students who take 30+ units in their first year	7	3
First Generation students,	% of students who enrolled in college-level English in first year	NA	NA
where non- First Generation students have the	% of students who enrolled in college-level math in first year	6	3
higher rates for each metric.	% of students who enrolled in college-level English & math in first year	4	2
DSPS			
Data show the percentage point	% of students who take 15+ units in their first term	11	5
gap between non-DSPS	% of students who take 30+ units in their first year	10	5
participants and DSPS participants, where non-DSPS	% of students who enrolled in college-level English in first year	5	2
participants have the higher rates for	% of students who enrolled in college-level math in first year	26	13
each metric.	% of students who enrolled in college-level English & math in first year	21	10

Objective 3: Improve Completion of Momentum Points 🚯

Gender		2019-20	2021-22 Goal
Data show the percentage point	Fall-to-fall persistence	13	5
gap between women and men.	Completion of college-level English in first year	9	4
where women have the higher	Completion of college-level math in first year	8	4
rates for each metric.	Completion of college-level English & math in first year	6	3
Ethnicity			
Data show the percentage point gap between	Fall-to-fall persistence	NA	NA
White and Hispanic students, where White	Completion of college-level English in first year	6	3
students have the higher rates for each metric.	Completion of college-level math in first year	NA	NA
First Generation			
Data show the percentage point	Fall-to-fall persistence	7	3
gap between non-First Generation and First Generation	Completion of college-level English in first year	9	4
students, where non- First Generation	Completion of college-level math in first year	8	4
students have the higher rates for each metric.	Completion of college-level English & math in first year	7	3
DSPS			
Data show the percentage point	Fall-to-fall persistence	NA	NA
gap between non-DSPS participants and	Completion of college-level English in first year	14	7
DSPS participants, where non-DSPS participants have	Completion of college-level math in first year	17	8
the higher rates for each metric.	Completion of college-level English & math in first year	11	5





19



GOALS & OBJECTIVES

Strategic Goal 3 ENHANCE COMMUNITY CONNECTIONS

Objective 1: Provide Workforce Programs That Respond to Local Needs

of unique students receiving CTE degrees

of unique students receiving CTE certificates of achievement

% of CTE programs with advisory committees

SSM Employment Metrics
% Unemployed non-transfer students who became employed
Median annual earnings, non-transfer exiting students
Median change in earnings, non-transfer exiting students
% of non-transfer exiting students who attained the living wage

2014-15

% Students in CTE Outcomes Survey who are working in job closely related to field of study

Objective 2: Reflect and Interact with Communities We Serve

% of employees who attend community meetings or events





Objective 4: Improve Completion Rates

Gender		2016 cohort	2019 cohort Goal
Data show the percentage point gap between	1st-time student cohort award within 3 years	10	5
women and men, where women have the higher	1st-time student cohort transfer within 3 years	9	4
rates for each metric.	1st-time student cohort award or transfer within 3 years	10	5
Ethnicity			
Data show the percentage point	1st-time student cohort award within 3 years	NA	NA
gap between White and Hispanic students, where whites have	1st-time student cohort transfer within 3 years	NA	NA
the higher rates for each metric.	1st-time student cohort award or transfer within 3 years	NA	NA
First Generation			
Data show the percentage point gap between non-First Generation and First Generation students, where non-	1st-time student cohort award within 3 years	NA	NA
	1st-time student cohort transfer within 3 years	5	2
First Generation students have the higher rates for each metric.	1st-time student cohort award or transfer within 3 years	5	2
DSPS			
Data show the percentage point gap between non-DSPS participants and DSPS participants, where non-DSPS	1st-time student cohort award within 3 years	10	5
	1st-time student cohort transfer within 3 years	16	8
participants have the higher rates for each metric.	1st-time student cohort award or transfer within 3 years	14	7





2021-22 goal	2019-20	2016-17	
220	214	148	
60	57	58	
100%	NA	NA	

2021-22 Goal	2017-18	2014-15	
No Goal Set	68%	62%	
No Goal Set	\$22,774	\$20,811	
No Goal Set	35%	21%	
No Goal Set	57%	53%	

	2016-17	2018-19	2021-22 Goal
У	59%	71%	76%

2022 Goal	2019	2016	
No Goal Set	27%	45%	



GOALS & OBJECTIVES

Strategic Goal 4 STRENGTHEN ORGANIZATIONAL EFFECTIVENESS



Objective 1: Meet & Exceed External Standards

	2016-17	2019-20	2021-22 goal
% accreditation institution-set standards met	77%	100%	100%
Full-time faculty percentage	No Data	59.75%	No Goal Set

	2017-18	2018-19	2019-20	2021-22 goal
College reserve %	38%	32%	31%	No Goal Set

Objective 2: Optimize Enrollment

	2015-16	2018-19	2021-22 goal
Annual FTES	2,980.3	3,234.4	3,432.4

	2016-17	2019-20	2021-22 goal
# dual enrollment sections	41	52	56
# annual dual/concurrent enrollments	870	1,353	1,463

	Fall 2016	Fall 2019	Fall 2022 goal
High school enrollment yield	40.7%	42.7%	45.0%



Objective 3: Improve Trust & Collaboration

Climate Survey Trust Questions

	2016	2019	2022 Goal
Trust between classified & faculty	75%	71%	80%
Trust between classfied & management	76%	48%	76%
Trust between faculty & management	67%	49%	67%
Trust between colleges & district office	51%	41%	51%
Trust between colleges	41%	35%	45%

Climate Survey Communication Questions

	2016	2019	2022 Goal
Relevant information communicated throughout district	66%	49%	66%
Relevant information communicated at location	79%	60%	79%
Have sufficient information to do my job	92%	81%	92%
Representatives on governance committees adequately inform me	76%	66%	76%
Representatives on governance committees ask for my input	72%	60%	72%
Information flows upward through organizational structure	69%	42%	69%
Information flows downward through organizational structure	59%	38%	59 %
Immediate supervisor keeps me informed	80%	75%	80%
Immediate supervisor asks for my input	76%	67%	76%



¹⁹ 21



Objective 4: Provide Professional Development Oportunities

Climate Survey Professional Development Questions

	2016	2019	2022 Goal
% Employees who attend staff development activities once a semester or more	51%	23%	75%
% Employees who feel they have adequate training	84%	59%	84%
% Employees who feel they have opportunities to learn and grow	75%	58%	75%
% Employees who feel encouraged and supported	75%	62%	75%

Objective 5: Improve Facilities, Maintenance, & Safety

Climate Facilities Questions

	2016	2019	2022 Goal
% Employees who feel facilities are adequately maintained	81%	84%	90%
% Employees who feel they are provided adequate technology	84%	77%	90%

Student Satisfaction Survey Questions (% who answered 'excellent' or 'good')

	2015	2018	2022 Goal
Classroom facilities	68%	75%	80%
Computer labs	83%	86%	90%
Science lab facilities	68%	70%	75%
Studio & practice facilities (art, music, sports)	58%	56%	60%
Campus & parking lot lighting	43%	49%	55%
Campus security	44%	45%	55%

	2016-17	2019-20	2021-22 Goal
Percent work orders completed	93%	92%	No Goal Set

	2016	2019	2022
Criminal offenses on Porterville campus and vicinity	8	4	8

ENROLLMENT FORECASTS

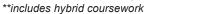
Internal Scan Headcount, Enrollment, FTES and Course Trends

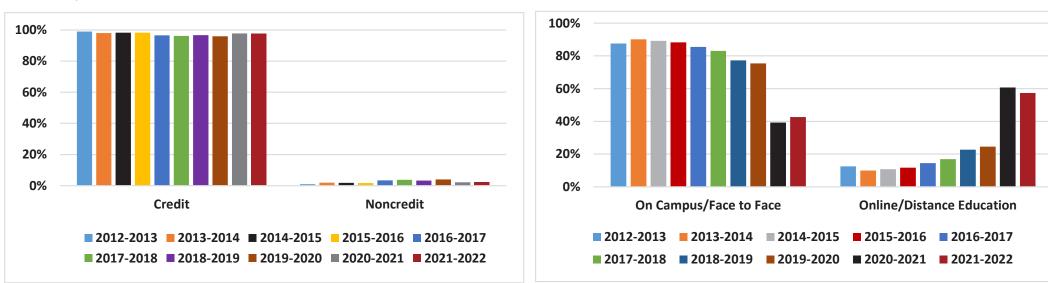
Porterville College Annual Headcount by Course Credit Status/Noncredit and Course Delivery Mode* 2012-2013 through 2021-2022

	2012-2013	2013-2014	2014-2015	2015-2016	2016-2017	2017-2018	2018-2019	2019-2020	2020-2021	2021-2022
Total Headcount	5,296	5,278	5,294	5,429	5,750	5,476	5,772	6,184	5,512	5,172
Credit	99%	98%	98%	98%	97%	96%	97%	96%	98%	98%
Non-Credit	1%	2%	2%	2%	3%	4%	3%	4%	2%	2%
On Campus/Face to Face	88%	91%	90%	90%	90%	86%	82%	79%	67%	56%
Online/Distance Education**	38%	30%	30%	32%	36%	41%	52%	57%	82%	79%

Source: Porterville College Research Department

*Please note a student may enroll in both traditional on-campus and online/distance education classes, therefore, they are included in both categories.





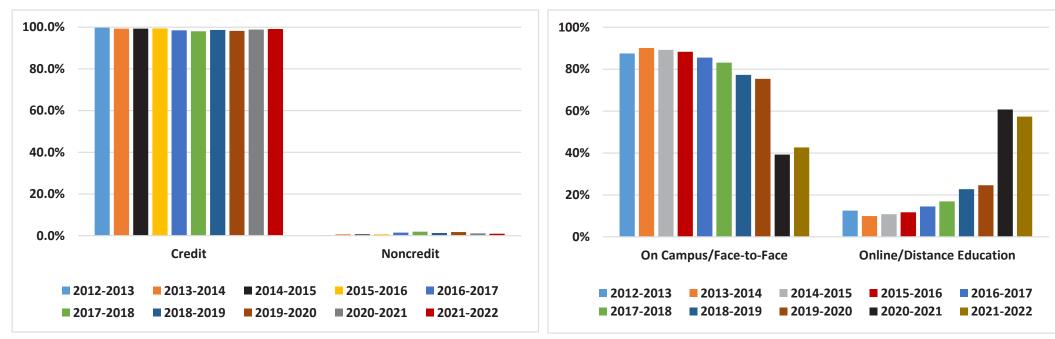
- The credit program headcount held steady for ten years, ranging from a high of 6,184 in 2019-2020 to a low of 5,172 in 2021-2022. Porterville College must grow 16% to regain its highest student count of 2019-2020.
- Very few students are enrolled in the College's non-credit program (1% to 4%). ٠
- Most Porterville College students were enrolled in traditional on-campus/face-to-face instructional courses (82% to 90%) prior to • COVID-19. However, coming out of the pandemic, only 56% of current students are enrolled in on-campus/face-to-face courses. Please note that coding for course delivery mode was challenging in the first couple of semesters of COVID-19; therefore, data should be used with caution.
- Prior to COVID-19, slightly less than two-fifths of Porterville College students enrolled in online/distance education courses. That • number has doubled over the last five years.

ENROLLMENT FORECASTS

Porterville College Annual Enrollment by Course Credit Status/Noncredit and Course Delivery Mode 2012-2013 through 2021-2022

	2012-2013	2013-2014	2014-2015	2015-2016	2016-2017	2017-2018	2018-2019	2019-2020	2020-2021	2021-2022
Total Enrollment	24,225	23,993	22,978	23,455	23,910	23,704	25,881	26,390	22,542	20,243
Credit	99.8%	99.3%	99.4%	99.4%	98.5%	98.1%	98.7%	98.3%	98.9%	99.1%
Non-Credit	0.2%	0.7%	0.6%	0.6%	1.5%	1.9%	1.3%	1.7%	1.1%	0.9%
On Campus/Face to Face	88%	90%	89%	88%	86%	83%	77%	75%	39%	43%
Online/Distance Education*	12%	10%	11%	12%	14%	17%	23%	25%	61%	57%

Source: Porterville College Research Department *includes hybrid courses



- Porterville College had nearly 10% (24,225 to 26,390) growth from 2012-2013 to 2019-2020; however, enrollment has dropped 23% (26,390 to 20,243) from 2019-2020 to 2021-2022.
- The College has a very small non-credit program (less than one percent in 2021-2022).
- Online Education enrollment started gaining momentum in 2017-2018, but COVID-19 forced the College to offer mostly online classes starting Spring 2020. The impact of COVID-19 has made online classes a popular choice among Porterville College students since then.
- In 2021-2022, 43% of Porterville College's enrollment was in on-campus/face-to-face courses.



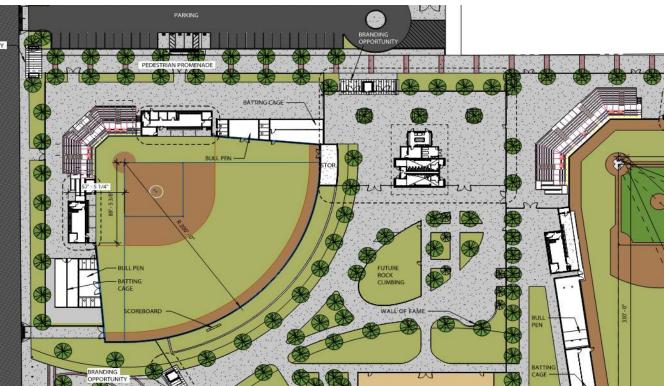
SUMMARY

The proposed facilities master plan for the college campus encompasses three distinct phases, each contributing significantly to the enhancement of academic, athletic, and community engagement spaces. In Phase I, priority should be given to completing key projects such as the New Allied Health Building, which will provide modern classrooms, demonstration labs, and offices essential for healthcare education. Concurrently, the construction of New Baseball and Softball Fields with associated support spaces, including restrooms, offices, team rooms, and storage, will bolster the college's athletic infrastructure. Additionally, the Multi-Cultural Center with its community room, offices, and food warming kitchen, along with dedicated club support spaces and a pride celebration flagpole, will foster inclusivity and diversity on campus.

Moving into Phase 2, attention will shift towards enhancing existing facilities. The Fitness Center Renovation, including locker room upgrades, restroom improvements, and a larger patio space, will improve amenities for students and faculty. Simultaneously, the construction of a new two-story Student Housing facility will address accommodation needs, promoting a vibrant residential campus experience. Supporting facilities for track and field activities, including locker rooms, showers, restrooms, and athletic storage, will further enrich the athletic infrastructure.

In Phase 3, the focus will be on long-term replacement projects and the integration of new facilities. The Career Technology Education Building will offer state-ofthe-art classrooms and lab spaces, aligning with evolving industry needs. The Community Building, strategically adjacent to site gardens and the amphitheater, will facilitate collaboration and engagement with the local community. The Athletics Corridor Expansion, involving the relocation of tennis courts and the addition of an aquatic center with pools and support spaces, will provide comprehensive athletic facilities. Overall, this master plan aims to create a dynamic and inclusive campus environment that supports academic excellence, athletic achievement, and community involvement.





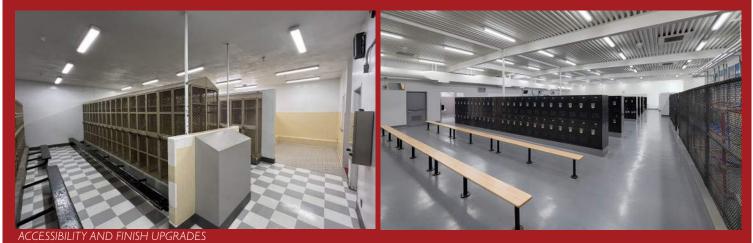
OVERVIEW

IDENTIFY NEED IN THE NEXT 5 YEARS

I. CAREER TECHNOLOGY EDUCATION (CTE)



2. RENOVATION PROJECTS



3. FOCUS ON THE TANGIBLE



- Create and new and improved library spaces
- Create spaces in the library that are brighter, more open and more flexible to changing student needs
- Create improved fine arts facilities
- Replace portables with permanent buildings
- Ensure the spaces between buildings continue to be beautiful and define the campus.Identify a "night-time area" within the larger campus to reduce energy use, improve safety after dark, and optimize college resources.





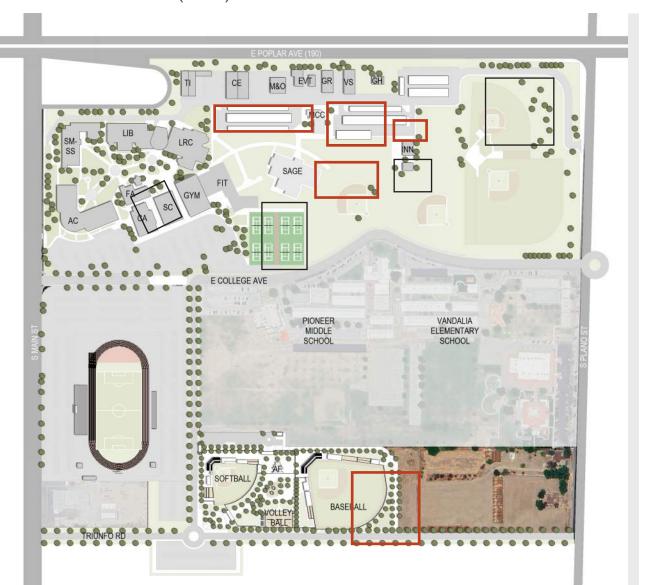


2018 FACILITIES MASTER PLAN 2018 MASTERPLAN - COMPLETE PLAN



LEGEND
CURRENT STATUS
In Progress, Complete by 2026 Not yet Complete

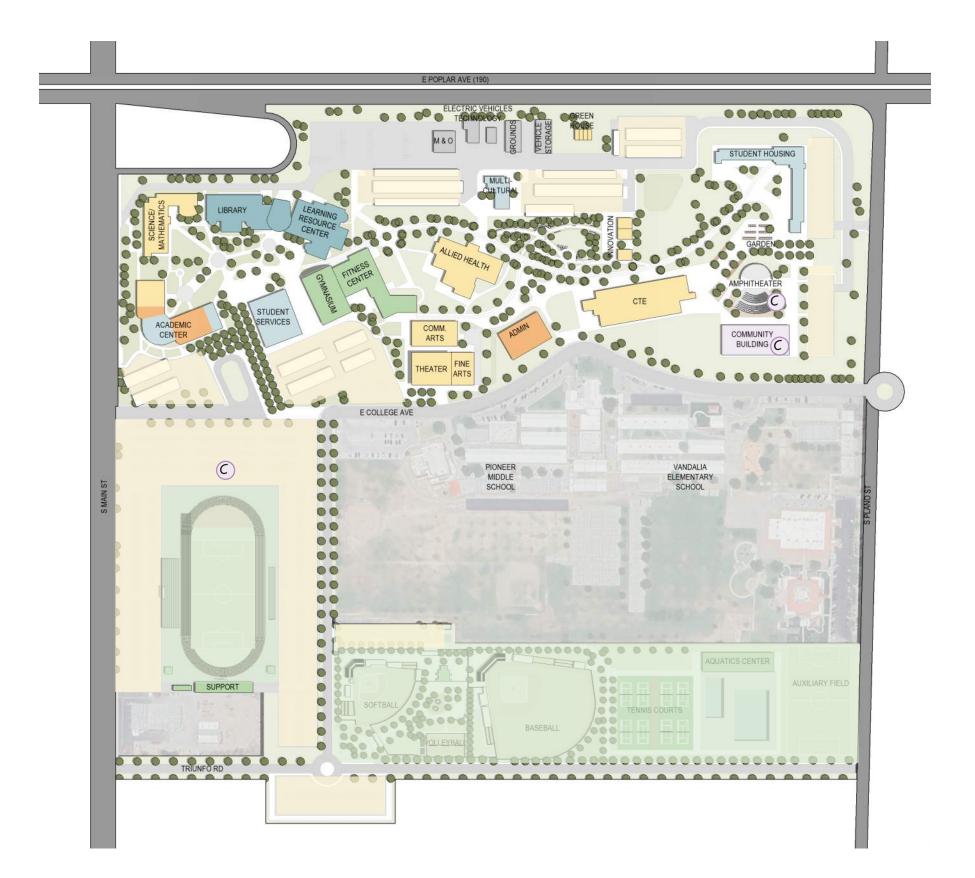
CURRENT CAMPUS (2024)



LEGEND

	Planned Location has conflicts
r - 1 1 - 1 5 - 3	Planned Location of new Facility

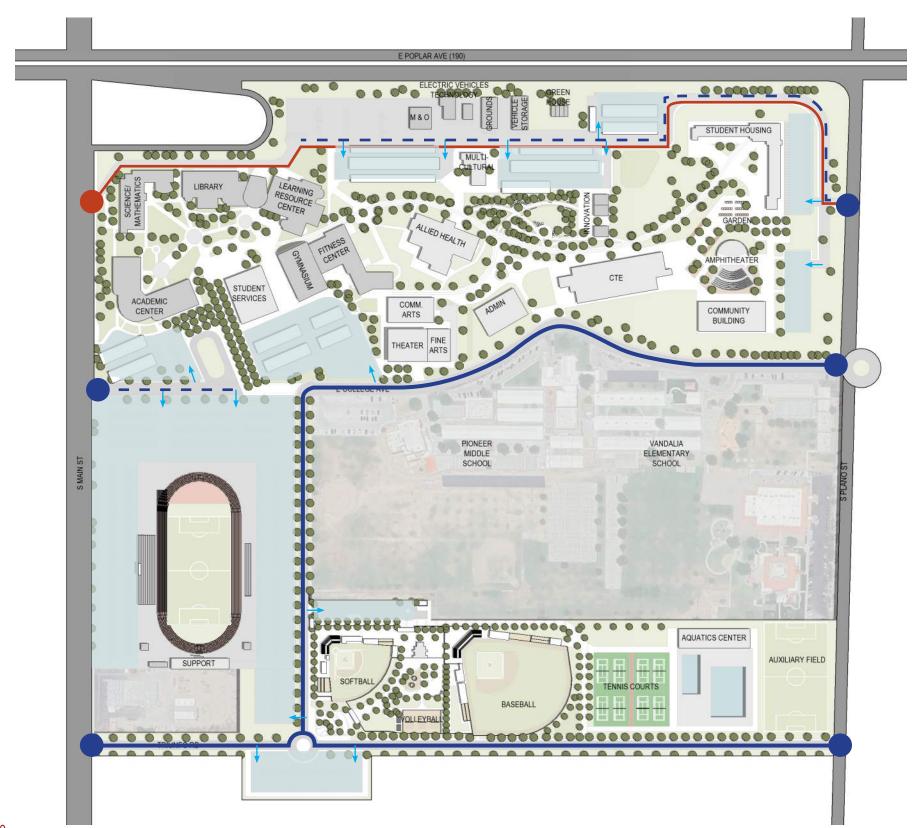
FUNCTIONAL ZONING



LEGEND

Temporary Facilities
Instruction
Library Study
Student Services/ Activities
Administration
Child Development Center
Athletics
Athletic Zone
Parking
Community Areas

VEHICULAR CIRCULATION AND PARKING

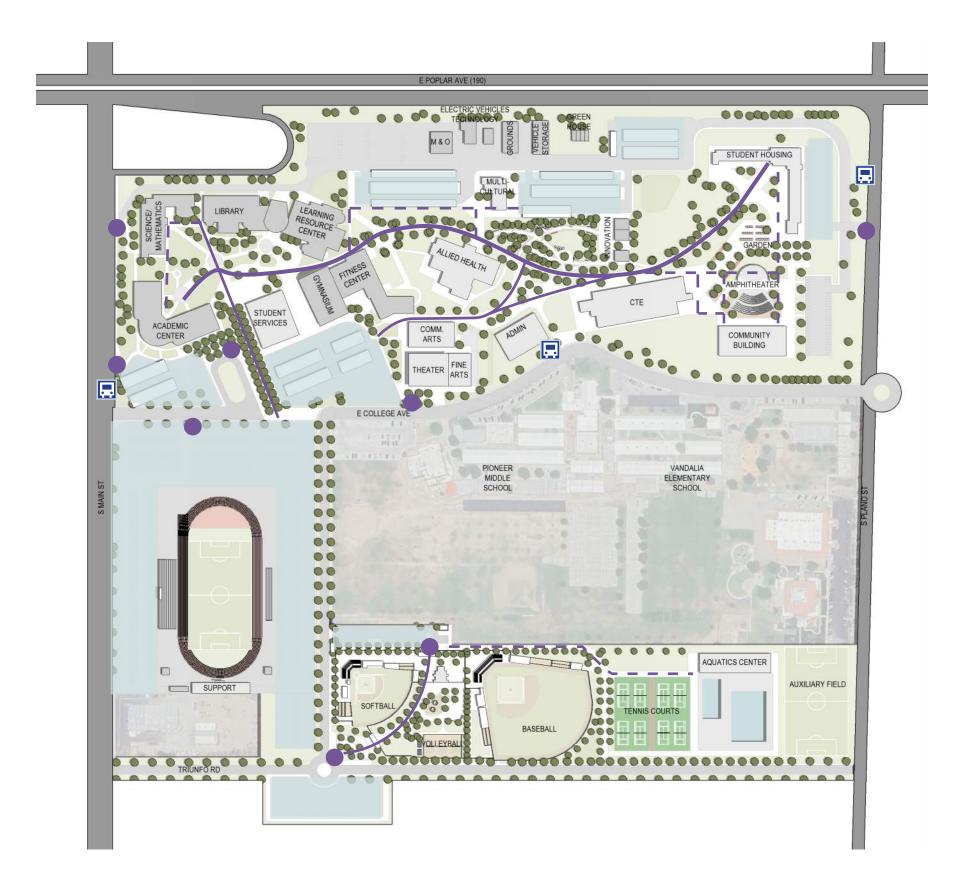


LEGEND

Parking

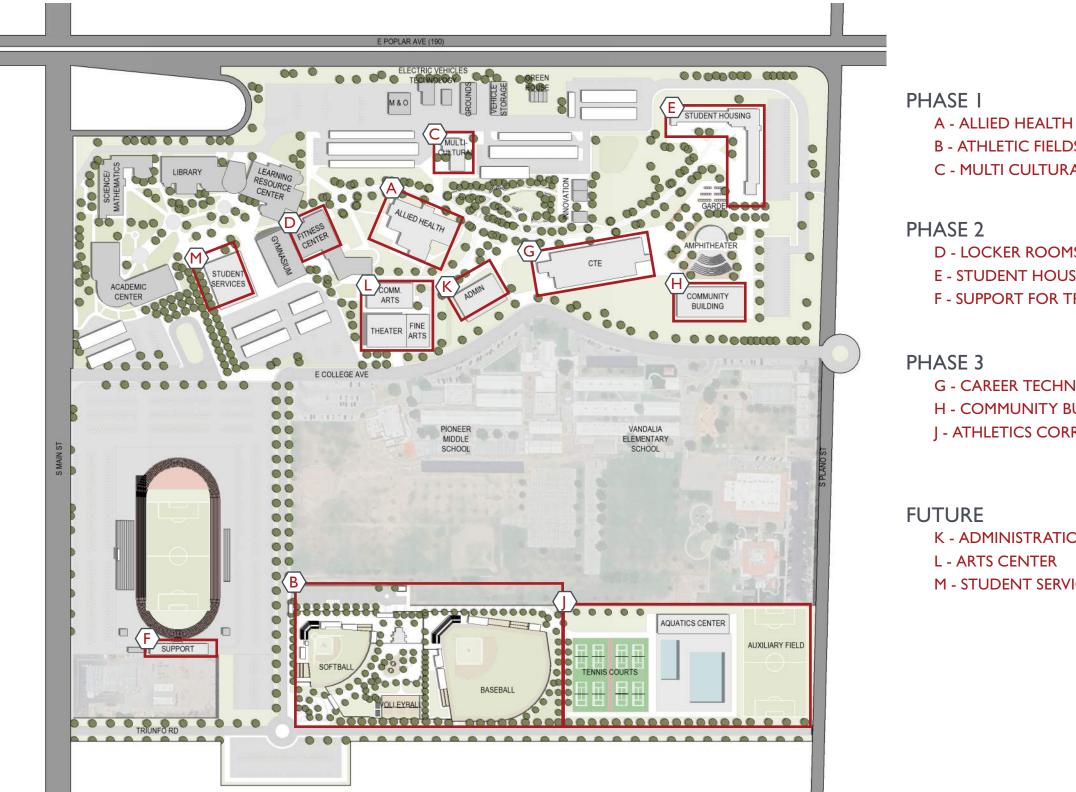
- Parking Entry
- Primary Circulation
- Secondary Circulation
- Public Entry
- Service/Emergency Vehicle Circulation Service/Emergency Vehicle Entrance

PEDESTRIAN CIRCULATION AND OPEN SPACE



LEGENDParkingBus StopBike ParkingCampus EntryPrimary CirculationSecondary Circulation

FACILITIES PROJECT DESCRIPTIONS



32

B - ATHLETIC FIELDS C - MULTI CULTURAL CENTER

D - LOCKER ROOMS RENOVATION E - STUDENT HOUSING F - SUPPORT FOR TRACK AND FIELD

G - CAREER TECHNOLOGY BUILDING (CTE) H - COMMUNITY BUILDING J - ATHLETICS CORRIDOR EXPANSION

K - ADMINISTRATION M - STUDENT SERVICES

PHASE I

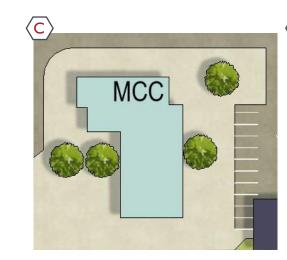
A - ALLIED HEALTH

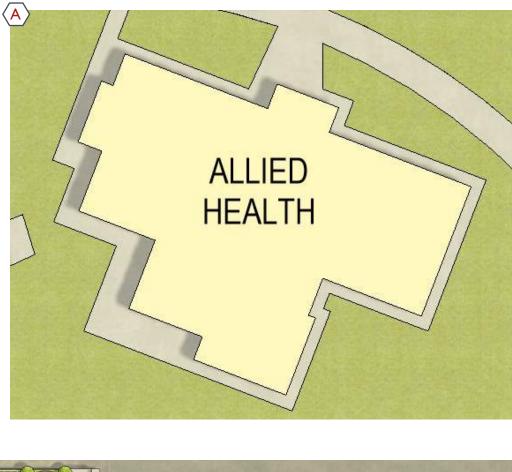
New Facility with Classrooms, Demonstration Labs, and Offices

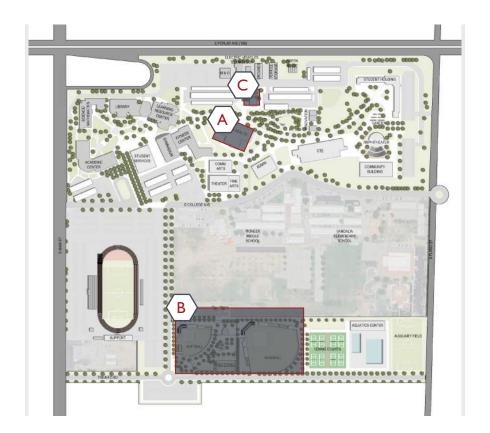
B - ATHLETIC FIELDS

ATHLETIC FIELDS New Baseball and Softball Fields Support spaces with Restrooms, Offices, Team Room, and Storage New Sand Volleyball Courts Support Building with Restrooms, Concessions, and Treatment Future Rock Climbing Area

C - MULTI CULTURAL CENTER New facility with a Community room, Offices, and Food warming kitchen Club Support Spaces Dedicated flagpole for pride celebration



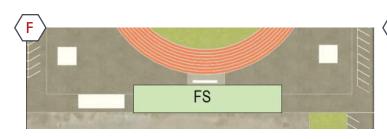




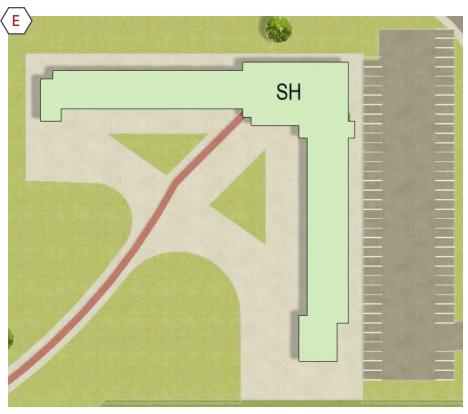


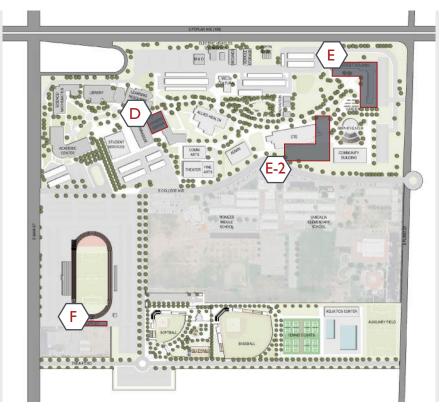
PHASE 2

- **D FITNESS CENTER RENOVATION** Locker Room Upgrades Restroom Upgrades Larger Patio Space
- E STUDENT HOUSING (E-2: OTHER OPTIONAL LOCATION) New 2-Story facility with around 200 Beds
- F SUPPORT FOR TRACK AND FIELD Locker Rooms / Showers Restrooms Athletic Storage









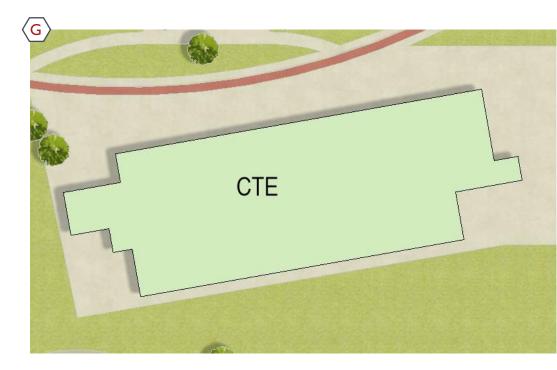


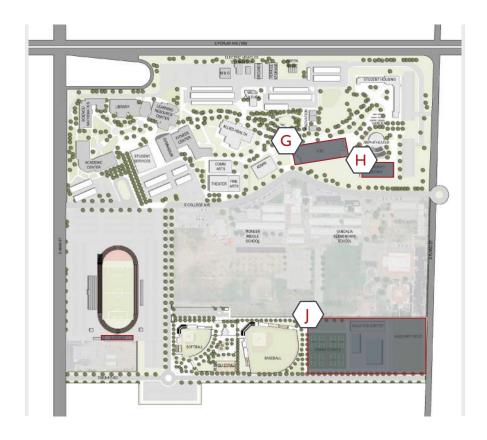
PHASE 3

G - CAREER TECHNOLOGY BUILDING (CTE) New Facility with Classrooms and lab spaces

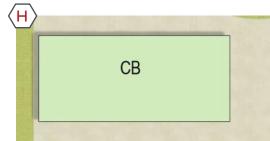
H - COMMUNITY BUILDING New Facility with shared uses with community Adjacency to site gardens and amphitheater

J - ATHLETICS CORRIDOR EXPANSION Relocation of Tennis Courts Aquatic Center with Pools and support spaces Auxiliary Field



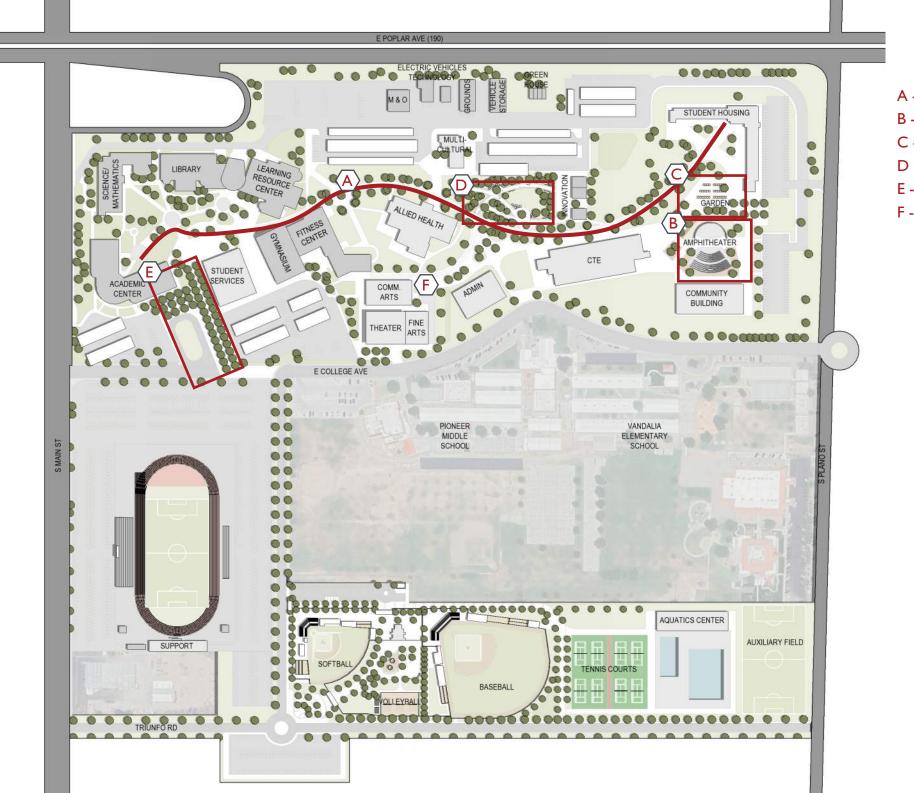






35

SITE DEVELOPMENT PROJECTS



- A MAIN PEDESTRIAN CORRIDOR
- C PRODUCTIVE GARDENS
- D BOTANICAL GARDENS
- E MAIN ENTRY PROMENADE
- F ARTS PATIO

B - COMMUNITY GARDENS AND AMPHITHEATER

MAIN FNTRY PROMENADE

The main entry promenade at our college campus greets students, faculty, and visitors with a shaded plaza adorned with lush trees. Situated between the two entry parking lots, it features a convenient drop-off loop for safe arrival. This inviting space sets a tranquil tone for the academic journey ahead, providing a serene introduction to the campus environment.

AMPHITHEATER

Situated adjacent to the community building, the amphitheater serves as an outdoor stage and seating area, fostering connections and interactions between the community and students. Providing an open space accessible to all, it acts as a unifying platform where individuals from diverse background's can come together to engage in various activities and events.

ARTS PATIO

The Arts Patio is an outdoor hub of creativity that integrates the arts more into the campus by opening it up to those that walk by. It is a space of many opportunities. It can be a serene retreat among sculptures, murals, and instalations. It can be an energetic atmosphere of theatrical rehearsals and performances.

PEDESTRIAN CORRIDOR

The pedestrian corridor serves as a bustling thoroughfare, linking various campus buildings and amenities while fostering a sense of connectivity and engagement among students, faculty, and visitors. Lined with vibrant landscaping and shaded walkways, the corridor provides a welcoming environment for leisurely strolls, quick meetings, or focused commutes between classes.

BOTANICAL GARDEN

The Botanical Gardens provide a serene sanctuary where students and faculty can immerse themselves in nature, whether for study or relaxation. Meandering through the gardens, visitors encounter educational experiences centered on native plant species and eco-friendly gardening methods, offering valuable insights into sustainable practices amidst the tranquility of the natural surroundings.

PRODUCTIVE GARDEN

The productive gardens offer valuable avenues for advancement within the college's agriculture and botany programs. They encompass diverse features such as a demonstration garden, orchard, or vineyard. Positioned between the proposed student housing and community building, they facilitate stronger ties between the community and students while fostering a deeper connection to nature and the agricultural heritage of the Central Valley.

IMPLEMENTATION

The Masterplan is separated into 3 main phases. The first phase consists of projects that are currently either being designed or are in construction. Some are expected to be complete within 2024 and the latest are expected to be done by 2026. After 2026 are near-term projects that are expected to be completed by 2032. This phase begins the campus expansion into the east side of the site. Phase 3 expands the eastern campus even more, as well as moving some athletic program spaces to the south to allow for development of future academic facilities at the center of campus.

Cu	se 1 Irrent Projects to 2026 rent Replacement Projects		se 2 jects from 2026 to 2032 -Term Replacement Projects	Phase 3 Projects from 2 Long-Term Replacer	
I-B	New Allied Health Building Re-Route of E College Ave and new road, Triunfo Rd Upgrade at Greenhouse New Athletic Fields Career Transfer reuse in Academic Center New Multi-Cultural Center Building	II-B	Fitness Center Locker room upgrades New Student Housing Building New support building for track and field	III-A New Career III-B New Commu III-C Removal of T III-D New Aquatic and Auxiliary Field	unity T an

Projects Beyond 2040

Ideal Projects not in Immediate Plans

- New Student Center Building А
- New Fine Arts, Communication arts, and Theater building В
- New Administration Building С

032 to 2040 ent Projects

echnology Education Building nity Building and CE Building enter facility, Tennis courts relocation,

MASTER PLAN - PHASE I



Phase I - Current Projects to 2026

Current Replacement Projects I-A New Allied Health Building

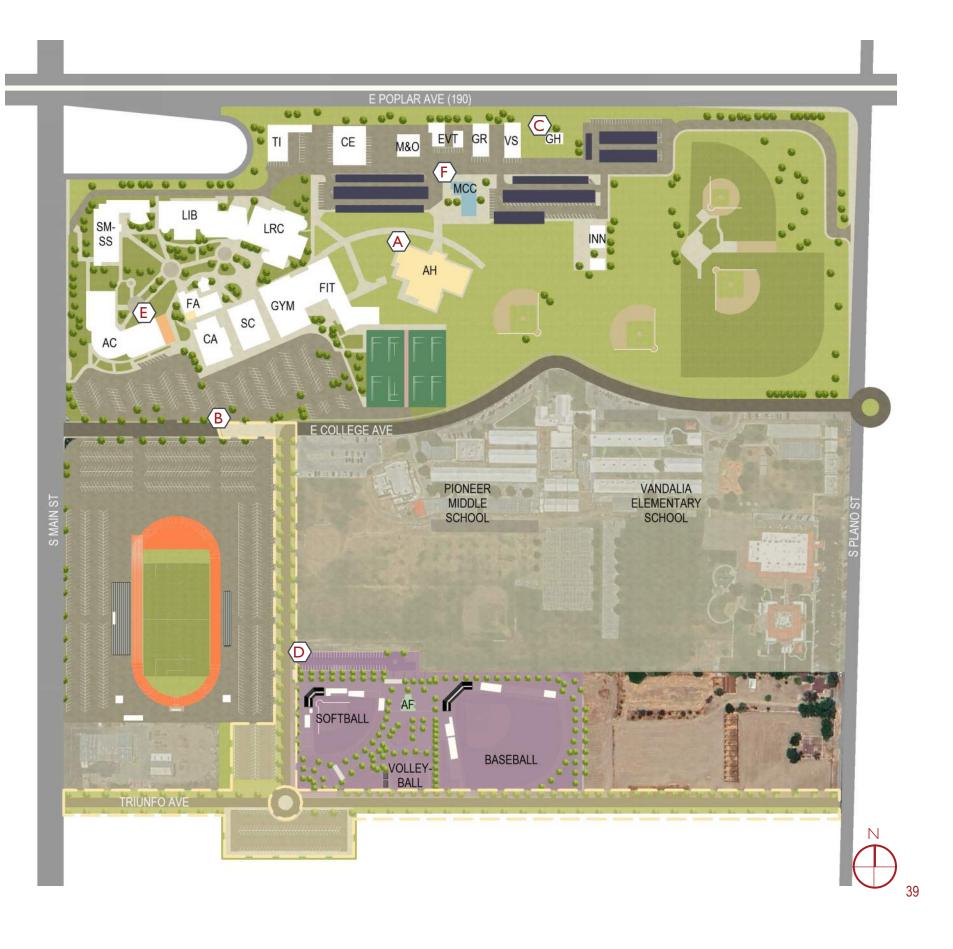
- I-B Re-Route of E College Ave and new road, Triunfo Rd
- I-C Upgrade at Greenhouse
- I-D New Athletic Fields
- I-E Career Transfer reuse in Academic Center
- I-F New Multi-Cultural Center Building

Existing Facilities		
BLDG	BUILDING NAME	
AC	Academic Center	
FA	Fine Arts	
CA	Communications Arts	
SC	Student Center	
GYM	Gymnasium	
FIT	Fitness Center	
SM-SS	Science, Mathematics, Social Sciences	
LIB	Library	
LRC	Learning Resource Center	
TI	Trade and Industry	
CE	Career Education	
M&O	Maintenance and Operation	
EVT	Electric Vehicle Technology	
GR	Grounds	
VS	Vehicle Storage	
INN	Innovation Center	

Upcoming New and	
Renovated Facilities	

BLDG	BUILDING NAME
AH	Allied Health
MCC	Multi-Cultural Center
GH	Greenhouse Upgrade
AC (part)	Career Center change of use
AF	New Athletic Fields
	New Road (Triunfo) and College Ave re-route

LEGEND
New Construction Renovation/ Modernization Existing
Complete 2024
Complete 2025
Complete 2026



MASTER PLAN - PHASE 2



Phase 2 - Projects from 2026 to 2032

Near-Term Replacement Projects II-A *Fitness Center Locker room upgrades*

- II-B New Student Housing Building
- II-C New support building for track and field

Existing	Facilities

BLDG	BUILDING NAME
AC	Academic Center
FA	Fine Arts
СА	Communications Arts
SC	Student Center
GYM	Gymnasium
FIT	Fitness Center
SM-SS	Science, Mathematics, Social Sciences
LIB	Library
LRC	Learning Resource Center
TI	Trade and Industry
CE	Career Education
M&O	Maintenance and Operations
EVT	Electric Vehicle Technology
GR	Grounds
VS	Vehicle Storage
GH	Greenhouse
INN	Innovation Center
AH	Allied Health
MCC	Multi-Cultural Center
AF	New Athletic Fields

Upcoming New and Renovated Facilities

BLDG	BUILDING NAME
FIT	Fitness Center Lockers Modernization
SH	Student Housing
FS	Field Support

LEGEND
New Construction
Renovation/ Modernization
Existing



MASTER PLAN - PHASE 3



Phase 3 - Projects from 2032 to 2040

Long-Term Replacement Projects III-A New Career Technology Education Building

- III-B New Community Building
- III-C Removal of TI and CE Building

III-D New Aquatic center facility, Tennis courts relocation, and Auxiliary Field

Existing Facilities		
BLDG	BUILDING NAME	
AC	Academic Center	
FA	Fine Arts	
CA	Communications Arts	
SC	Student Center	
GYM	Gymnasium	
FIT	Fitness Center	
SM-SS	Science, Mathematics, Social Sciences	
LIB	Library	
LRC	Learning Resource Center	
M&O	Maintenance and Operations	
EVT	Electric Vehicle Technology	
GR	Grounds	
VS	Vehicle Storage	
GH	Greenhouse	
INN	Innovation Center	
AH	Allied Health	
MCC	Multi-Cultural Center	
AF	New Athletic Fields	
SH	Student Housing	
FS	Field Support	

Upcoming New and Renovated Facilities

Chovaled Facilities	
BLDG	BUILDING NAME
CTE	Career Technology Education
СВ	Community Building
AC	Aquatic Center and Athletic Expansion

LEGEND
New Construction
Renovation/ Modernization Existing



IDEAL FUTURE PLAN - OPTION I



Projects Beyond 2040

Ideal Projects not in Immediate Plans A New Student Center Building

B New Fine Arts, Communication arts, and Theater building

C New Administration Building

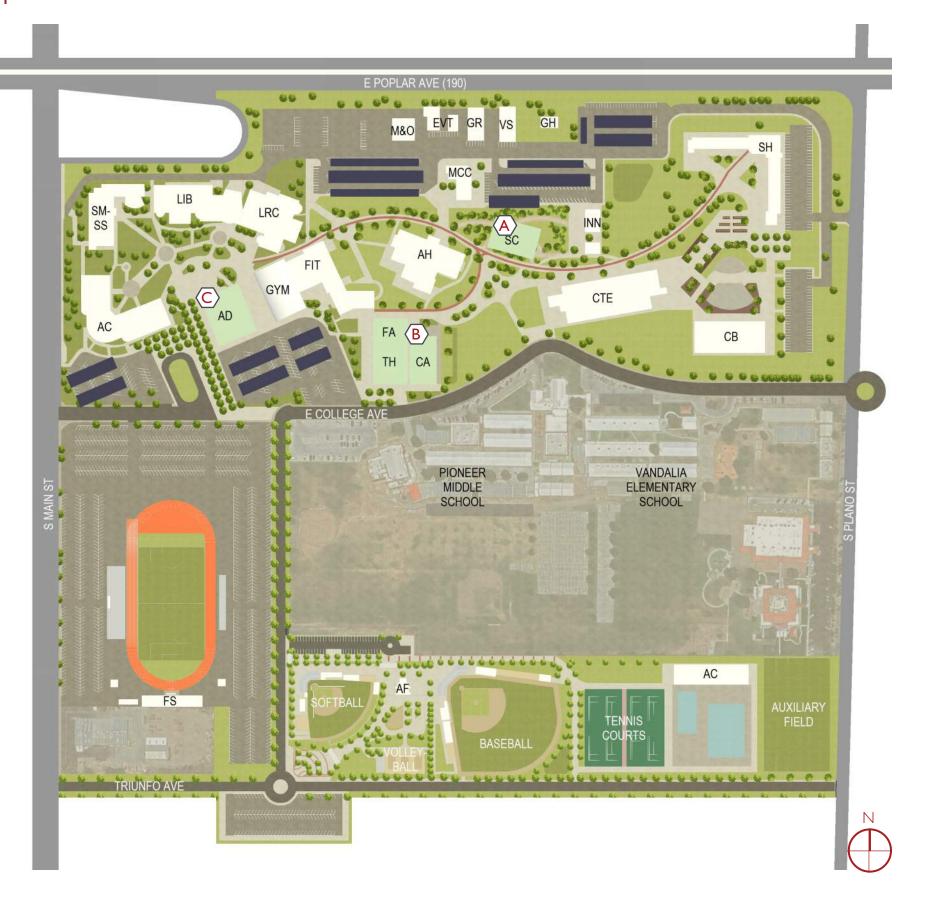
Existing	Facilities

Upcoming New and Renovated Facilities

BLDG	BUILDING NAME
AC	Academic Center
GYM	Gymnasium
FIT	Fitness Center
SM-SS	Science, Mathematics, Social Sciences
LIB	Library
LRC	Learning Resource Center
M&O	Maintenance and Operations
EVT	Electric Vehicle Technology
GR	Grounds
VS	Vehicle Storage
GH	Greenhouse
INN	Innovation Center
AH	Allied Health
MCC	Multi-Cultural Center
AF	New Athletic Fields
SH	Student Housing
FS	Field Support
CTE	Career Technology Education
СВ	Community Building
AC	Aquatic Center and Athletic Expansion

BLDG	BUILDING NAME
AD	Administration
FA	Fine Arts and Art Gallery
ТН	Theater
CA	Communications Arts
SC	Student Center

LEGEND
New Construction
Renovation/ Modernization
Existing



IDEAL FUTURE PLAN - OPTION 2



Projects Beyond 2040

Ideal Projects not in Immediate Plans A New Student Center Building

B New Fine Arts, Communication arts, and Theater building

C New Administration Building

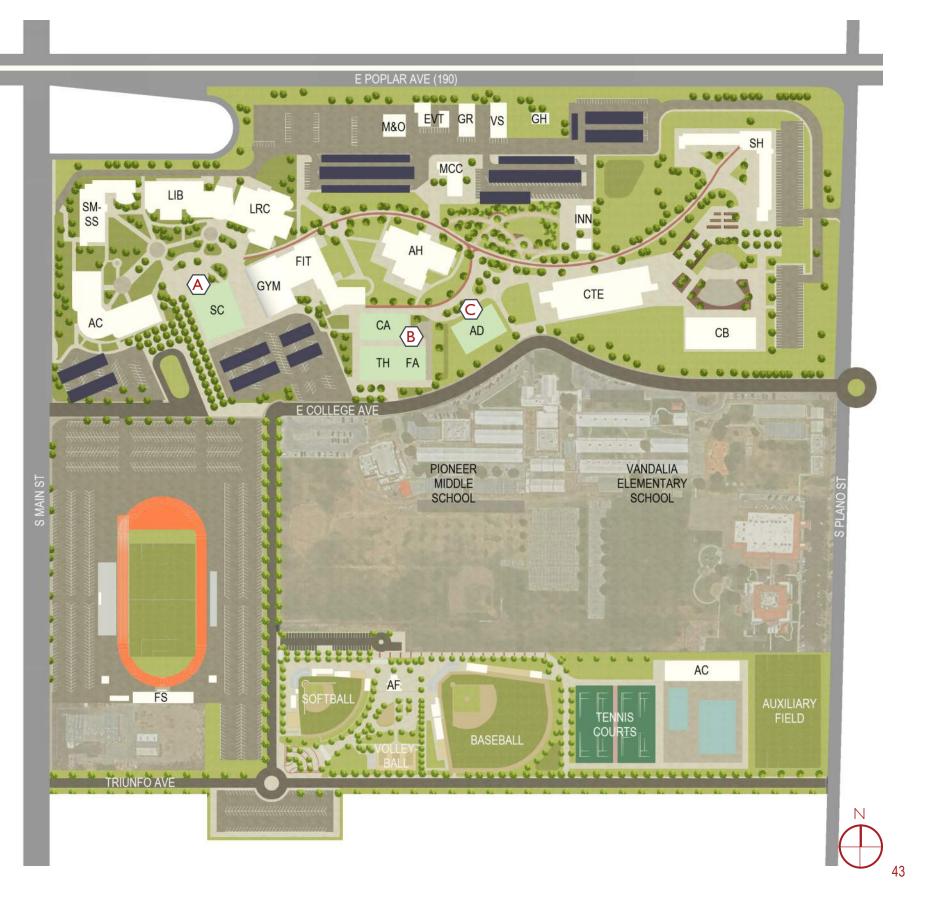
Existing Facilities	
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LVIZTIN	raciitics
BLDG	BUILDING NAME
AC	Academic Center
GYM	Gymnasium
FIT	Fitness Center
SM-SS	Science, Mathematics, Social Sciences
LIB	Library
LRC	Learning Resource Center
M&O	Maintenance and Operations
EVT	Electric Vehicle Technology
GR	Grounds
VS	Vehicle Storage
GH	Greenhouse
INN	Innovation Center
AH	Allied Health
MCC	Multi-Cultural Center
AF	New Athletic Fields
SH	Student Housing
FS	Field Support
CTE	Career Technology Education
СВ	Community Building
AC	Aquatic Center and Athletic Expansion

Upcoming New and
Damas interd Facilities

Renovated Facilities	
BUILDING NAME	
Administration	
Fine Arts and Art Gallery	
Theater	
Communications Arts	
Student Center	

LEGEND
New Construction
Renovation/ Modernization
Existing



IDEAL FUTURE PLAN - OPTION 3



Projects Beyond 2040

Ideal Projects not in Immediate Plans A New Student Center Building

B New Fine Arts, Communication arts, and Theater building

C New Administration Building

Evicting	Facilities
LXISUIIZ	I aciiities

	raemeles
BLDG	BUILDING NAME
AC	Academic Center
GYM	Gymnasium
FIT	Fitness Center
SM-SS	Science, Mathematics, Social Sciences
LIB	Library
LRC	Learning Resource Center
M&O	Maintenance and Operations
EVT	Electric Vehicle Technology
GR	Grounds
VS	Vehicle Storage
GH	Greenhouse
INN	Innovation Center
AH	Allied Health
MCC	Multi-Cultural Center
AF	New Athletic Fields
SH	Student Housing
FS	Field Support
CTE	Career Technology Education
СВ	Community Building
AC	Aquatic Center and Athletic Expansion

Upcoming New and

Renovated Facilities	
BLDG	BUILDING NAME
AD	Administration
FA	Fine Arts and Art Gallery
TH	Theater
CA	Communications Arts
SC	Student Center

LEGEND
New Construction
Renovation/ Modernization
Existing

